



# Elevating Infrastructure. Protecting Futures.



## Overview

Mission Critical Future is a scaled platform for driving innovation and sustainability in critical infrastructure. There is high demand, and low supply for mission critical solutions providers. Most are fragmented small businesses that lack capacity to scale and deliver larger projects. Customers span both large commercial operators as well as public projects from the federal to the state and municipal markets.

Currently partnered with the largest rehabilitation prime contracting firms in the market, MCF will concentrate on leveraging emerging technologies and creating a North American network of professional services firms to address the growing challenge while conducting research and development to improve both the process and the material required to line, repair, and rehabilitate wastewater systems across North America.

The current backlog is \$5.9M and growing. Customers include the largest wastewater network rehabilitation firms in the US as well as municipalities in GA, FL, and LA.

**MCF endeavours to be a leading critical infrastructure services firm, specializing in strategic advisory, engineering, and a design provider of critical infrastructure solutions to the private and public sector. Our initial focus is on the mission critical systems of water/wastewater, energy, and digital infrastructure resilience.**

# \$5.9M

CURRENT BACKLOG

# 9

ACTIVE ACQUISITIONS IN PIPE

# \$50M

3YR. PROJECTED REVENUE

**Targeting 10x revenue growth through accretive, in-motion acquisition targets**

### Strategic Acquisition Approach:

- Targeting Adjusted EBITDA Margin >15%
- 40%+ Gross Margins
- >5x EBITDA and resulting synergies from a concerted roll-up effort

### Robust Acquisition Base

- \$10B+ in growing US-based revenue derived from a vast network of over 3,000 firms in the critical infrastructure sector.

### Private Equity Market Dynamics:

- Many of these targeted firms are anticipated to be acquired by private equity (PE) firms. However, PE entities lack the domain-specific leadership.

### Profitable Synergy Realization:

- Achieve profitable synergies that enhance overall performance and profitability across entities by aligning business strategies, optimizing operations, and leveraging combined strengths.

### High-Value Targets:

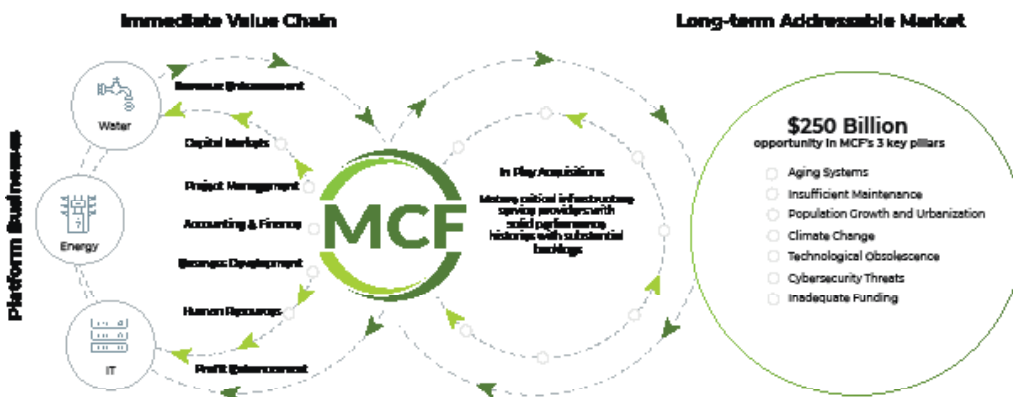
- ~ 75% of targeted businesses are high-performing, high-value, and differentiated entities. These firms, while successful, often face growth plateaus or require succession planning.

### Opportunity in the MCF Infrastructure Platform over the next 10 years

 <div style="background-color: #002060; color: white; padding: 5px; text-align: center;"> <b>Water and Waste Water</b>  <span style="color: #76b82a; font-weight: bold;">&gt;\$60 Billion</span> </div>	 <div style="background-color: #002060; color: white; padding: 5px; text-align: center;"> <b>Energy</b>  <span style="color: #76b82a; font-weight: bold;">&gt;100 Billion</span> </div>	 <div style="background-color: #002060; color: white; padding: 5px; text-align: center;"> <b>IT Infrastructure</b>  <span style="color: #76b82a; font-weight: bold;">&gt;\$90 Billion</span> </div>
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Market opportunity exceeding \$250 billion

**MCF is comprised of business operators who already provide essential services to their customers and understand what it takes to sustain and grow**



## The New Opportunity

The U.S. is investing more than 1 trillion dollars from the recent Infrastructure Investment and Jobs Act (IIJA) to create greater resiliency and security.

Coupled with thousands of mature critical infrastructure Service providers with solid performance histories with substantial backlogs but lack:

- Critical scale
- Government/commercial sales channels
- Succession planning
- Multi-industry solutions

Creates an opportunity for a unified and efficient critical infrastructure solution provider that streamlines operations, standardizes processes, and fosters collaboration, to maximize market impact and profitability

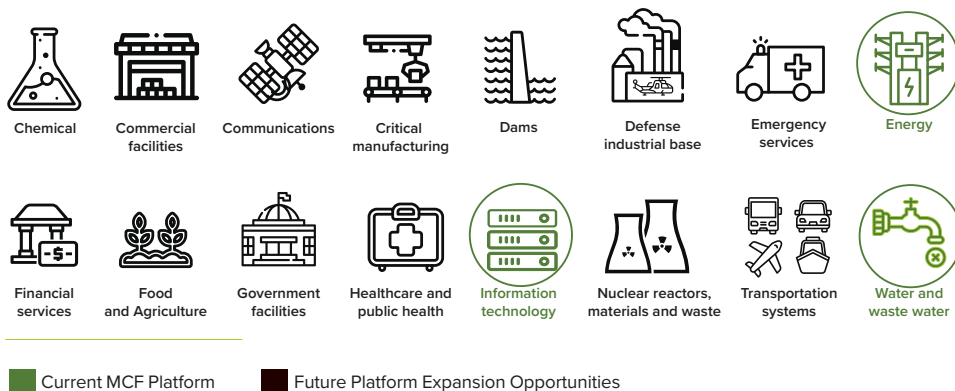
### Key Highlights

- Large, mature fragmented market
- Deep industry experience, and track record
- Rapid revenue and adjusted EBITDA growth model
- Deep acquisition pipeline

### Milestones

- Integration of new acquisitions
- Initiate go-public transaction
- Initiate new acquisitions

## The 16 Critical Infrastructure Sectors



## MCF is undertaking a strategic roll-up strategy Initially focusing on three key sectors

### M&A Strategy

- Cash and equity approach
- Targeting Adjusted EBITDA Margins >15%
- Targeting >40%+ Gross Margins and generating greater margin through technology enablers

### Benefits to Acquired Companies

- Full or partial payout
- Fast process
- Performance upside
- Expanded offering for clients
- Centralized marketing operations

### Management

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